## TUFTS ASSOCIATED HEALTH MAINTENANCE ORGANIZATION, INC. CONSOLIDATED BALANCE SHEET (000's)

|  | June, 2001<br><u>ACTUAL</u> | 2000<br><u>ACTUAL</u> |
|--|-----------------------------|-----------------------|
| <u>ASSETS</u>  |                             |                       |
| Cash and cash equivalents                                | \$159,212                   | \$143,398             |
| Investments  | \$298,628                   | \$279,704             |
| Premium receivable                                       | \$6,367                     | \$4,404               |
| Risk incentive receivable                                | \$24,756                    | \$30,075              |
| Accounts receivable - other                              | \$18,176                    | \$17,005              |
| Prepaid expenses & other assets                          | \$14,132                    | \$9,853               |
| Furniture, equipment and leasehold, net                  | \$40,945                    | \$39,484              |
| TOTAL ASSETS   | \$562,216                   | \$523,923             |
|  |                             |                       |
| <u>LIABILITES, SHAREHOLDERS' EQUITY AND FUND BALANCE</u> |                             |                       |
| CURRENT LIABILITIES:                                     | #27 066                     | \$29,300              |
| Accounts payable and accrued expenses                    | \$36,966                    | \$257,028             |
| Medical claims payable                                   | \$282,589                   | \$11,890              |
| Risk incentive payable                                   | \$6,814                     | \$76,735              |
| Unearned revenue   | \$80,110                    | \$6,803               |
| Retention fund   | \$4,065                     |                       |
| TOTAL LIABILITIES  | \$410,544                   | \$381,756             |
| SHAREHOLDERS' EQUITY AND NET ASSETS:                     |                             | •                     |
| Common stock and paid-in capital                         | \$0                         | \$0                   |
| Retained earnings  |                             |                       |
| Treasury stock   |                             | ****                  |
| Fund balance of nonprofit affiliate                      | \$160,838                   | \$144,266             |
| Net unrealized gain on investments                       | \$(9,166)                   | \$(2,099)             |
| TOTAL LIABILITIES & SHAREHOLDERS' EQUITY                 | \$562,216                   | \$523,923             |